

YMCA OF HONOLULU

REPORT TO THE COMMUNITY 2006



CORE VALUES – CARING, HONESTY, RESPECT, RESPONSIBILITY



We build strong kids, strong families,
strong communities.

Leadership Report



Aloha Friends,

We are privileged to be associated with an organization dedicated to helping individuals and their families achieve great things. Every year, the YMCA of Honolulu serves thousands of children, teens and adults in a wide variety of programs provided through our nine branches on Oahu. Through the generosity and dedication of our YMCA donors, members, volunteers and staff, the YMCA of Honolulu continues to grow and thrive.

Growing the YMCA Family

2006 was no exception. In fact, it was an amazing year of substantial growth and achievements. In 2006, we were able to witness the completion of the new Kalihi YMCA and the construction of the Leeward YMCA in Waipahu. The new building at the Kalihi YMCA is now a bustling community gathering place, with the addition of over 700 new health and fitness center members. The much anticipated opening of the Leeward YMCA will take place in February, unveiling a showpiece facility that will be a focal point for families in the Waipahu community. All of this would not have been possible without the generous support of our donors through the “Reaching for Tomorrow” Capital Campaign. These huge accomplishments will impact our families and communities for years to come.

The YMCA branches introduced the “Island-Wide Membership” to benefit members who live and work in different communities. With branches stretching from Kaimuki-Waiialae to the new Leeward branch, members now enjoy privileges at all seven YMCA fitness locations across the island with unlimited access to hundreds of programs, classes and activities for one monthly fee.

Making a Difference for Hawaii's Youth

In an effort to prevent school dropout, gang involvement and drug abuse, the YMCA launched the Rural Youth Crime Prevention Program, a partnership between the YMCA of Honolulu and the Boys and Girls Club of Hawaii. In 2006, the program grew to 40 full-time staff members working with 4,200 middle school aged youth in a variety of educational, career, sports and recreational programs. This program has proven to be successful in providing students with a safe place away from the temptation of drugs, and encouraging students to develop leadership skills and healthy peer interactions. The Rural Youth Crime Prevention Program, coordinated through the Kalihi YMCA, was made possible through a three-year \$6 million statewide federal grant, and specifically targets Waianae, Waialua, Wahiawa, Waipahu and the neighbor islands.

Looking Ahead – Investing in our Future

We face many opportunities and challenges as we prepare to set our goals higher to further serve our local communities. Some of our top priorities for the next year include:

- **A+ Program - Helping Our Children Succeed**

After-school hours are a critical time for youth. That time can represent either an opportunity to learn and grow, through quality after-school programs, or a time of risk to health and safety. With the YMCA's strong commitment to helping children thrive and succeed, we have become the largest school-age childcare provider in Hawaii via the A+ Program, providing after school care for over 6,000 children in grades K-6 throughout 43 public elementary schools. Our goal in the coming years is to enhance and ensure the quality of the program by standardizing curriculum and hiring the best staff in the field.

- **Community Outreach - Inspiring Healthy and Positive Lifestyles**

Our ongoing commitment to improving health and wellness for people of all ages is rooted in the YMCA's principles of building spirit, mind and body. Leading a healthy and positive lifestyle has many meanings at the YMCA. This year, we will be improving and growing our offerings of health and fitness programs to get more people committed to staying active and healthy. These offerings include the new health and fitness membership program at the Kaimuki-Waiialae branch, and the "Island-Wide Membership" to provide members accessibility to all branches and programs across the island.

For middle and high school teens, the YMCA will be providing substance abuse counseling and treatment plans at 28 schools on Oahu. Through a \$1 million state grant for the next three years, this outreach program will come at a critical period in the lives of teens who need mentoring and counseling to build a better future for themselves.

- **Leeward YMCA - Building Capacity to Better Serve Our Communities**

It is with great pride that we announce the opening of the new Leeward YMCA, but our work is not done. To date, we have over \$11 million in commitments raised toward this project, with an additional \$2.5 million needed. We will be working hard to close this gap, and to sign up 3,000 new members this year. We will need your continued support to strengthen the Leeward YMCA's presence and impact in the neighborhood it serves.

Across all branches, we will be reinvesting in our staff and facilities to better serve our members and enhance your experience with the YMCA. This includes more staff training and much needed upgrades to our fitness facilities.

To all of our members, staff, volunteers, board members and community supporters who give so generously, thank you for enabling the YMCA of Honolulu to do what we do best – build strong kids, strong families and strong communities. With your continuous help, we remain more committed than ever to our mission and our efforts to help children, teens and adults grow in spirit, mind and body.



Mahalo nui loa,

Jim Yates
Chairman, Board of Directors
2007-2008

Alan M. Oshima
Chairman, Board of Directors
2005-2006

Larry Bush
President and CEO

Mission Who We Are

The YMCA of Honolulu is a fellowship dedicated to putting Christian principles into practice through programs that build healthy spirit, mind and body for all.

Founded in 1869 and incorporated under the laws of the Kingdom of Hawaii in 1882, the YMCA of Honolulu is an independent, local, tax exempt 501(c)(3) organization. We serve more people on Oahu than any other direct-service, non-profit organization.

The YMCA is:

- Collectively the largest not-for-profit community service organization service in the United States.
- For people of all faiths, races, ages, abilities and incomes.
- The heart of community life for 42 million families in the United States.

Reaching for Tomorrow Capital Campaign—Progress Report

In 2000, the YMCA of Honolulu's Board of Directors adopted a bold new vision for the future. That future involves ensuring that the services and programs of the YMCA are accessible to all families in the state. This vision includes reaching out to less advantaged communities such as Kalihi, Waipahu and Waianae.

YMCA of Honolulu Capital Projects:

- ✓ Completed construction of Kalihi YMCA (\$6.3 million)
- ✓ Completed ADA (accessibility) renovations to Camp Erdman (\$200,000)
- ✓ Completed construction of Leeward YMCA (\$14.3 million)
- Proposed ADA improvements and expansion of branches throughout the association



YMCA of Honolulu Reaching for Tomorrow Capital Campaign Major Contributors (Pledges and gifts as of December 31, 2006)

Founder's Circle \$1,000,000+

Atherton Family Foundation
City and County of Honolulu
Harold KL Castle Foundation
State of Hawaii
The Harry and Jeanette Weinberg Foundation

Benefactor's Circle \$750,000-\$999,999

The Kresge Foundation
U.S. Department of Housing and Urban Development

Patron's Circle \$500,000-\$749,999

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Chairman's Gold Circle \$250,000-\$499,999

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W. William H., James D. and Ella McInerney Foundation
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Chairman's Silver Circle \$100,000-\$249,999

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Hawaiian Telcom
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Estate of James Ward Russell, Jr.
Strong Foundation

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Foundation of the Rotary Club of Honolulu Hawaii

President's Silver Circle \$50,000-\$74,999

Alexander and Baldwin Foundation
Central Pacific Bank
City Mill Company, Limited/C. K. Ai Foundation
Alice Clay
Grace Pacific
Kosasa Foundation/ABC Stores

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Malcolm and Carol Koga

KJ Luke Foundation
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Alan and Jo Ann Oshima
The Schuler Family Foundation
Servco Foundation
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Tony Group Autoplex/Tony Group Foundation
Richard S Towill and Crystal K Rose
Thurston and Sharon Twigg-Smith
James and Juanita C Wo Foundation
Robert and Betty Wo Foundation
Stanley I Yamamoto and Family (Ann, Wayne and Jean)

Donor's Silver Circle \$10,000-\$24,999

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Harold and Amy Miyamoto
Alan and Priscilla Nagao
Charles K Nishioka
Tony Pfaltzgraff and Charlene Young
Poseiden Properties, Inc./MacNaughton Group
Rotary District 5000
Bobby Stivers
C Michael Street
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Joan Rohlfing
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Bill and Trudy Stone
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Edith Takeya
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Sabrina R Toma and Cedric K Akau
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Barry and Florence Utsumi
George Uyeno
Keith and Jo Anne Vieira
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JD and Julie Watumull
Kiman and Brenda Wong
Xerox Hawaii
Jon Yoshimura
Norma and Sunny Young

Silver Triangle \$2,500-\$4,999

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Gerald and Stephanie Choi
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Herbert and Carol Duncan
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Finance Factors Foundation
Donna Goth
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Dennis and Patsy Irie
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Paul Kuromoto
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Akana KW Ma
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Dorothy Miyashiro
Joan Namkoong
George and Minnie H Okano
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H Kaulani Ramos
Karla and Victor Redding
Jeffrey and Catherine Ryan
Connie and Fred Smales
Steven and Kathleen Takaki
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Tom T Tanji
Wendy Taramasco
Troy and Naoko Tomita
Patrick Uchigakiuchi
Stacey K Utu
Gabriel Wallman
Elisa Yadao and Steve Jones

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Rodel Alano
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Stacy KY Armstrong
Nancy Asaoka
Manuel Ayala
B and J Signs and Graphics, LLC
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Eric Bautista
L Gary Bautista
BEI Hawaii
Belt Collins Hawaii, Limited
BF Tile, Inc.
Joseph F and Theresa Blanco
Demetrius Brandon
Michael F and Maile Broderick
George and Helen Burnett
Jonathon J Bush
Mark and Alia Cabral
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Sam Caldwell
Christine Camp Friedman
Kenneth A Capes
Castle and Cooke Homes Hawaii, Inc.
Castle Medical Center
CDS International
Central Y's Service Club
CFR Associates, Inc.
Glenn Chan
Melissa Chang
Andrew and Myrna Chang
In Memory of Milton WB Choy
Esther YH Chun
Commercial Sheetmetal Company
Maria-Clara Converse
Tamer defries and Jed Saronitman
Rosemarie Ah Lan Diamond
Michael Doss
Peter Drewliner
Alex and Julie R Duldulao
Christopher Dumlaog
Deane Y Endo
Englekirk Partners Structural Engineers
Estate of Richard Chapman Cleve
Bennette and Alfredo Evangelista
Reynold P Fernandez
Filipino Women's League
Annabelle Fong
Gentry Homes, Limited
Adelbert Green
Debi Halcro
Sidney and Karen Hamada
Takeshi and Hirue Harada
Jayson Harper
Lynelle and Rodney Hasegawa

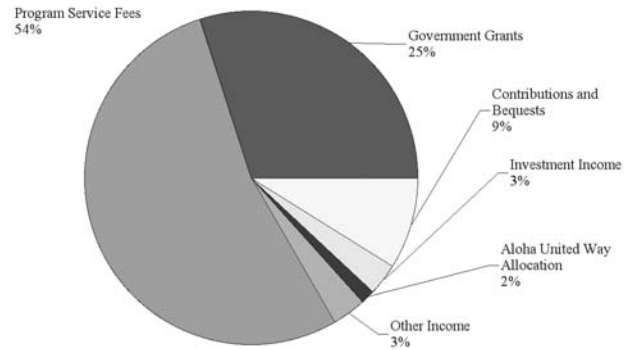
Hawaii Carpenters Union
Hawaii Hatfield Realty Corporation
Hawaii State AFL-CIO
Hawaiian Electric Company
Hawaiian Electric Industries
HGEA
Charles Higa
Larry T Hiranaka
Patrick T Hodai
Marc Honma
Honolulu Plumbing Company
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Marshall Hung
IBEW Local 1186 and Electrical
Contractors Association of Hawaii
Henry and Gladys Iha
Howard Y Ikeda
ILWU Local #142
Dominic Inocelda
Ironworkers Union Local 625
Kathy Ishimoto
Jesus Reigns Ministries, Inc.
Tim and Robin Johns
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Kalihii Y's Men's and Women's Club
Mr. and Mrs. Reginald Kamei, Jr.
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Steven Kaneshiro
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Kimiko Kanno
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Christopher A Soria
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Carmel Stagner
Taco Aloha, Inc.
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The Estate of Lawrence Kwock
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Tong Consulting Group, LLC
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Terrance Wong
Lisa Wong
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Ron and Dona Yoshida
Mary and Alan Yoshimoto
Gary and Jodi Yoshioka

2006 Financials

December 31 - All Funds	2006
Assets	
Cash and cash equivalents	\$ 811,906
Accounts receivable, net	1,689,483
Pledges receivable, net	2,656,495
Prepaid expenses	173,484
Inventory	3,470
Investments	7,905,563
Land, buildings, and equipment	34,743,279
Total assets	\$ 47,983,680
Liabilities and Net Assets	
Liabilities	
Accounts payable and accrued expenses	\$ 1,044,065
Deferred revenues	2,257,587
Debt	1,157,980
Capital lease obligations	713,485
Other liabilities	351,584
Total liabilities	5,524,701
Total net assets	42,458,979
Total liabilities and net assets	\$ 47,983,680

(balances are unaudited)



Revenue and Support	2006
Program Service Fees	15,343,655
Government Grants	8,600,209
Contributions and Bequests	2,564,686
Investment Income	814,184
Aloha United Way Allocation	386,709
Other Income	993,426
Total Revenue and Support	28,702,869

(Figures are unaudited)

Heritage Club Recognizing Gifts to the YMCA Endowment

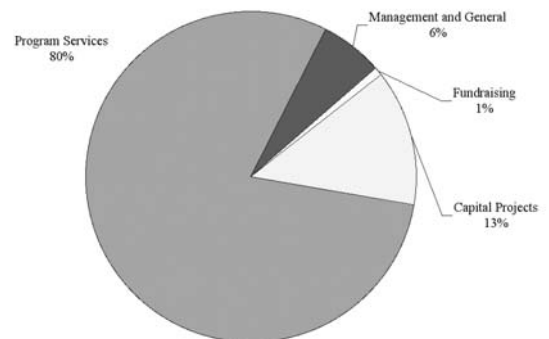
Formed in 1987, the Heritage Club is an organization of men and women who are helping perpetuate the YMCA's influence on future generations of youth and families through their gifts and commitments to the YMCA Endowment.

Individuals and couples have qualified to become members of the Heritage Club in one or more of the following ways:

- Making an outright gift of money, securities, property, or other marketable asset to the YMCA Endowment
- Creating a charitable remainder trust, pooled income fund, or life estate gift to benefit the YMCA Endowment
- Naming the YMCA Endowment as a beneficiary of a new or existing life insurance policy
- Naming the YMCA Endowment to receive a bequest in a will or living trust

Gifts and commitments may be directed to benefit the overall work of the YMCA or can be designated to support a particular YMCA branch or program. It is the commitment, rather than the amount, that is the overriding factor in qualifying for membership in the Heritage Club.

If you are interested in joining the Heritage Club of the YMCA of Honolulu, please contact Monica Grant at 808-541-5473 or mgrant@ymcahonolulu.org.



Expenses and Commitments	2006
Program Services	22,887,893
Management and General	1,746,729
Fundraising	269,834
Capital Projects	3,798,413
Total Expenses and Commitments	28,702,869

(Figures are unaudited)

YMCA of Honolulu 2006 Board of Directors

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 Francis Hogan
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 John Parker
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 Dr. Jeffrey Ryan
 Wayne Tanaka
 Stewart Wade
 Dr. John Westerdahl
 Arthur Wong

(*indicates elected to Board of Directors in 2006)

2006 Annual Support

Gifts of \$250 and Greater

AA Electric
 In Memory of Leslie Abe
 ABM Family of Services
 Linda Adamson
 AES Hawaii, Inc.
 AES Design Group
 Aguda Construction, Inc.
 Steven Ai
 AIG Hawaii Insurance Company, Inc.
 Florence Aihara

Bomat Limited, Company
 William Bonnet
 Lee Bordenave
 Diana-Lee Bunney
 George and Helen Burnett
 Mabel Bush
 Larry Bush
 Jonathan Bush
 Frank Butterworth
 C. K. Ai Foundation
 Fredrico and Jean Cachola
 Shelly Campbell

Constructors Hawaii
 Consuelo Zobel Alger Foundation
 Tong Consultants
 Controlpoint Surveying, Inc.
 Jim Cornick
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